



Future of Commissioning Arrangements in Secure Mental Health

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Secure Services Commissioning



Carter Review 2006

- Medium and low secure commissioning integrated and managed by SCGs .
- Maintaining skills, focus and detailed analysis of current forensic commissioning arrangements.
- Discrete high secure commissioning arrangements.
- Budgetary control.
- Designation.
- Market management.

Challenges



Financial

- Proportion of total MH spend on secure services.
- Impact of current economic climate on NHS finances.

Demand

- Legal and legislative impact.
- Policy requirements.
- System changes.
- Public protection agenda.
- Population growth.
- Equality and diversity .

Reputation



- Escapes and absconds.
- Media interest.
- Public and political confidence.

Patient Population



- Acuity.
- Personality disorder.
- Substance misuse.
- Born abroad/immigration status.
- Gun/knife crime.
- Gang association.

Pathway commissioning



- Collaboration with general MH Commissioners.
- Diversion agenda.
- Interface management.
- Vertical integration.

Commissioning for Quality



- Visible leadership.
- Competent and confident workforce: effective and safe.
- Security: the holy trinity – physical, procedural & relational.
- Built environment.
- Co-operation and collaboration with partners.
- Engagement: patient and public; providers/market.

London Context



2008/09

- £1.27 billion adult MH spend.
- £189 million on forensic medium & low secure services.
- £54.5 million on high secure services.

Medium and low secure spend



- 87% NHS in London.
- 12% ISPs.
- 1% NHS outside London.

London Forensic Plan 2004-2007

- 300% capacity increase.

Challenges for London



- Demand: increasing prison population.
- Public protection: impact on security level for transfers.
- SUIs.
- Diversity: over 60% patient population = non white.

Challenges for London cont'd



Care Pathways

- Inadequate case management.
- Women's pathways: low secure & move on accommodation.
- Secure PD services.
- LD.
- Deaf.
- Complex needs: aspergers, physical disability, ABI/neuropsychiatry.

- Refreshed needs assessment.
- Benchmarking: extension & standard KPIs.
- Dynamic capacity planning model: care pathway driven.
- Demand/system management:
 - Prison transfer review
 - Centralised court reporting system
 - London prison MH network
 - London prison MH service capacity review.

Care Pathways



- Long term secure care.
- Born abroad.
- LD.
- Women.
- Dual diagnosis.
- BME issues.
- Sex offenders.

Workforce Development



- Competencies.
- Career development.

Effective Commissioning



- Safe guarding access for patients to the full range of services.
- Manage demand for scarce resources and expertise.
- Stimulate supply and control entry and exit of providers to maintain safe and high quality services.
- Promote contestability and value for money.